

**RAINY RIVER DISTRICT SOCIAL
SERVICES ADMINISTRATION
BOARD**

**2020
BUDGET**

DRAFT #2

Presented: 20 February 2020

**APPROVED: Board Resolution
#21/20
20 February 2020**



**PROVIDING QUALITY, PEOPLE CENTERED SERVICES IN AN EFFICIENT, AFFORDABLE, AND
SUSTAINABLE MANNER**

TABLE OF CONTENTS

TABLE OF CONTENTS	1
RECOMMENDATION	2
1.0 INTRODUCTION	2
2.0 CHANGES FROM PREVIOUS DRAFT	2
3.0 SUPPORTING INFORMATION	2
4.0 OVERALL BUDGET GOALS	3
5.0 2020 CAPITAL BUDGET	3
6.0 2020 OPERATING BUDGETS	5
6.1 Central Administration.....	5
6.2 Ontario Works	6
6.3 Children’s Services	7
6.4 Emergency Medical Services	9
6.5 Community Housing	11
6.6 Operating Budget Summary.....	13
7.0 2020 MUNICIPAL LEVY	14
8.0 CONCLUSION.....	16

RECOMMENDATION

That the Rainy River District Social Services Administration Board (RRDSSAB) approve the 2020 Budget, as presented; and

Furthermore, the Board approve the 2020 Levy Estimate conditional upon no further MPAC approved assessment changes received prior to February 28th, 2020 as per finance policy *F-3.1: Cost Apportionment Formula*.

1.0 INTRODUCTION

The 2020 Budget is being prepared using existing planning documents and needs, as identified by the Managers within each department.

2.0 CHANGES FROM PREVIOUS DRAFT

Changes were made to the Children's Services budget. Information was received regarding the municipal cost sharing requirement for the expansion funding. For 2020, the province was going to contribute the 80% on the expansion funding without the municipal contribution. In 2021, it was expected that the RRDSSAB would be required to contribute the 20% in order to obtain the full 80% provincial share. The 2020 budget draft #1 included this amount as a 'worst case' scenario so the Board could evaluate its impact to the overall municipal levy. We have been advised that the requirement to contribute would be based on 2020 contributions so after review, it is recommended that the contribution for the expansion funding not be included in the budget to ensure that we are not required to continue to contribute those funds in future years.

3.0 SUPPORTING INFORMATION

Consumer Price Index – all items

Canada 2019	2.0%
Ontario 2019	2.2%

Previously negotiated wage increases for 2020 as per agreements

Non-Union Non-Management staff	2.00%
Management staff	1.75%
CUPE staff	1.75%

4.0 OVERALL BUDGET GOALS

As staff developed the 2020 Budget, we have committed to maintaining any budget increases impacting the levy at or below inflation of approximately 2%. Staff continue to look for efficiencies, leveraging partnerships, aligning costs with citizen needs while resisting reduction in service levels.

New initiatives have been assessed against the Board's Strategic Plan, the Housing & Homelessness Plan and the Children's Services Plan, to ensure they fit within the adopted strategic direction of the Board.

5.0 2020 CAPITAL BUDGET

Consistent with past practice, the capital budget has been created using Public Sector Account Board (PSAB) standards as opposed to a cash basis. The Board strives to maintain a consistent amortization amount each year through planned revitalization and purchasing of assets. The budget recommends inclusion of the following 2020 capital projects based on a projected amortization amount of \$777,809 and use of reserve funds in the amount of \$320,283:

- Photocopier – replacement;
- Utility trailer – maintenance;
- SUV – administration vehicle replacement;
- 2 tablets – EMS on-going replacement;
- Video conference equipment;
- 1 Ambulance – annual replacement;
- 737 Scott Street grading and paving;
- Reception area accessibility renovations;
- 450 Scott Street Cameras and card access;
- 450 Scott Street renovations;
- 450 Scott Street HVAC repair;
- EMS cameras and card access;
- 6th & Webster foundation repairs;
- Cameras for various housing units;
- Elizabeth Manor make-up air unit – replacement;
- Queen Street Manor make-up air unit – replacement;
- Queen Street Manor windows – replacement;
- Atikokan Family siding – replacement;
- Various unit tub surrounds – replacement; and
- 801 Scott Street furnaces – replacement.

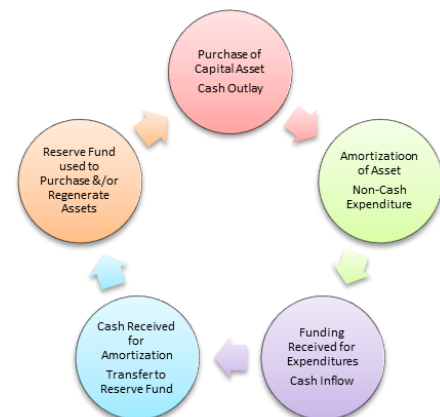


Figure 1: Capital Replacement Cycle

The 2020 Capital Budget is presented as [Table 5.1](#) on the following page.

G/L Accounts	Budget Line Description	2020 BUDGET	100 Ontario Works	200 Children's Services	300 Emergency Medical Services	400 Community Housing	500 Central Administration
CONTRIBUTIONS TO RESERVES							
62999	Total Amortization	777,809.00	1,166.00	2,600.00	242,916.00	465,571.00	65,556.00
22025	Debentures						
	Debentures	(239,617.00)	-	-	-	(239,617.00)	-
ESTIMATED AMOUNT AVAILABLE for RESERVE TRANSFER		538,192.00	1,166.00	2,600.00	242,916.00	225,954.00	65,556.00
65000	Transfers to Reserve Funds						
	8-Plex reserve	24,880.00	-	-	-	24,880.00	-
	Ambulance	169,916.00	-	-	169,916.00	-	-
	Ambulance Equipment reserve	17,000.00	-	-	17,000.00	-	-
	Building & Base reserve	31,960.00	-	-	-	-	31,960.00
	Defibs	56,000.00	-	-	56,000.00	-	-
	DHSG equipment reserve	3,000.00	-	-	-	-	3,000.00
	DHSG software reserve	5,000.00	-	-	-	-	5,000.00
	DSSAB server replacement	2,500.00	-	-	-	-	2,500.00
	DSSAB software reserve	10,000.00	-	-	-	-	10,000.00
	EMS server replacement	2,500.00	-	-	-	-	2,500.00
	EMS software reserve	3,740.00	-	-	-	-	3,740.00
	General Operating Reserve	1,166.00	1,166.00	-	-	-	-
	General Operating reserve	6,856.00	-	-	-	-	6,856.00
	Social Housing reserve	199,793.00	-	-	-	199,793.00	-
	Social housing reserve	1,281.00	-	-	-	1,281.00	-
	General Operating Reserve	2,600.00	-	2,600.00	-	-	-
ESTIMATED 2020 TRANSFERS TO RESERVES		538,192.00	1,166.00	2,600.00	242,916.00	225,954.00	65,556.00
CAPITAL PURCHASES							
61100	Equipment						
	Photocopier	11,000.00	-	-	-	-	11,000.00
	OW copier	6,200.00	6,200.00	-	-	-	-
61150	Automotive						
	Utility Trailer	5,000.00	-	-	-	5,000.00	-
	SUV	45,000.00	-	-	-	-	45,000.00
61200	Computer Hardware						
	2 Tablets	9,000.00	-	-	9,000.00	-	-
	video conferencing	5,500.00	-	-	5,500.00	-	-
61300	Ambulance						
	Ambulance	185,000.00	-	-	185,000.00	-	-
61500	Buildings						
	737 Scottprep parking lot	60,000.00	-	-	-	-	60,000.00
61550	Building Improvements						
	Front Desk Accessibility	6,000.00	-	-	-	-	6,000.00
	450 Scott Cameras & Card Access	17,200.00	-	-	-	-	17,200.00
	450 Scott Renovations	21,000.00	-	-	-	-	21,000.00
	EMS Cameras & Card Access	18,550.00	-	-	-	-	18,550.00
	Foundation Walkways etc (all unit) 6th&Web	85,000.00	-	-	-	85,000.00	-
	HSG Cameras	23,025.00	-	-	-	23,025.00	-
	HVAC - repair	30,000.00	-	-	-	-	30,000.00
	Replace make up air unit Elizabeth	60,000.00	-	-	-	60,000.00	-
	Replace make up air unit Queen	60,000.00	-	-	-	60,000.00	-
	Siding Insulation (8units) Atk Fam	116,000.00	-	-	-	116,000.00	-
	Tub surrounds (2units)	13,000.00	-	-	-	13,000.00	-
	Replace windows Queen	70,000.00	-	-	-	70,000.00	-
	Furnaces 801 Scott	12,000.00	-	-	-	-	12,000.00
AMOUNT REQUIRED FROM RESERVES FOR CAPITAL PURCHASES		858,475.00	6,200.00	-	199,500.00	432,025.00	220,750.00
48000	Transfers from Reserves						
	EMS IT reserve	14,500.00	-	-	14,500.00	-	-
	Ambulance Vehicle Reserve	185,000.00	-	-	185,000.00	-	-
	Building & Base Reserve	164,750.00	-	-	-	-	164,750.00
	General Operating Reserve	11,000.00	-	-	-	-	11,000.00
	General Operating Reserve	6,200.00	6,200.00	-	-	-	-
	Social Housing Reserve	432,025.00	-	-	-	432,025.00	-
	General Operating Reserve	45,000.00	-	-	-	-	45,000.00
ESTIMATED 2020 TRANSFERS FROM RESERVES		858,475.00	6,200.00	-	199,500.00	432,025.00	220,750.00

Table 5.1

6.0 2020 OPERATING BUDGETS

6.1 Central Administration

Central Administration consists of costs that are distributable to each of the main services provided by the RRDSSAB. Central Administration is made up of four (4) programs: Administration, Building, Information Technology (IT) and Board. Administration, Building and Board costs are distributed to each of the other four (4) services, Ontario Works, Children's Services, Emergency Medical Services, and Community Housing, based on their proportionate share of the previous year operating budget. IT costs for administration are allocated to Administration and then distributed accordingly; however, IT costs related to specific services are allocated to that service.

OPERATING BUDGET - Central Administration
2020 Budget DRAFT 2

	BUDGET 2020	BUDGET 2019	UNAUDITED ACTUAL TO DATE 2019	BUDGET VARIANCE	BUDGET VARIANCE %
REVENUES					
TWOMO	-	-	-	-	0%
Municipal Levy	(101,501.00)	(97,464.00)	(97,463.98)	(4,037.00)	4.14%
Other Revenue	125,000.00	80,000.00	126,629.27	45,000.00	56.25%
TOTAL REVENUES	23,499.00	(17,464.00)	29,165.29	40,963.00	(234.56%)
EXPENDITURES					
Salaries & Benefits	845,075.00	816,369.00	673,409.23	28,706.00	3.52%
Program Administration	328,125.00	325,325.00	281,584.39	2,800.00	0.86%
Health & Safety	12,250.00	12,250.00	5,597.58	-	0.00%
Professional Services	57,950.00	57,450.00	49,135.37	500.00	0.87%
Occupancy	111,695.00	119,332.00	87,327.88	(7,637.00)	(6.40%)
Travel & Training	67,960.00	73,650.00	67,074.46	(5,690.00)	(7.73%)
Vehicle	8,100.00	7,600.00	5,255.54	500.00	6.58%
Program & Client Expenses	11,730.00	9,600.00	5,765.00	2,130.00	22.19%
Amortization	65,556.00	67,403.00	61,847.15	(1,847.00)	(2.74%)
TOTAL EXPENDITURES	1,508,441.00	1,488,979.00	1,236,996.60	19,462.00	1.31%
Amounts to be Recovered for Central Administration	(1,484,942.00)	(1,506,443.00)	(1,207,831.31)	21,501.00	
Amounts Recovered from Other Programs	1,484,942.00	1,506,443.00	1,524,172.52	(21,501.00)	
BALANCE	-	-	316,341.21	-	

Table 6.1

As noted in the above Table 6.1, the slight increase in Central Administration is mainly related to negotiated increases in staff salaries. There has been no increase of staff FTE's.

6.2 Ontario Works

The 2018 Ontario Budget announced a plan for the government's first phase of income security reform. The plan starts with an emphasis on turning social assistance into a more simple, responsive and person-focused service. The government also expects savings to be achieved through social assistance reform, social services modernization, human services integration, reducing reporting requirements and streamlining transfer payments.

Assistance that is simpler, easier to access and more responsive to individual needs, would provide real opportunities for people to improve their circumstances. Simplifying rules would contribute to a reduction in administrative burden for staff. Combined with ongoing efforts towards service delivery modernization, the changes would allow for refocusing of resources from administrative tasks towards working with individuals and families to access the supports and services they need.

In late 2019, the RRDSSAB was advised that the funding for 2020 would remain static at the 2018 levels. Cost of Administration requirement remains at 10% for 2020, however, we anticipate that this will be reduced in 2021 to 5%.

OPERATING BUDGET - Ontario Works 2020 Budget DRAFT 2

	BUDGET 2020	BUDGET 2019	UNAUDITED ACTUAL TO DATE 2019	BUDGET VARIANCE	BUDGET VARIANCE %
REVENUES					
Federal/Provincial	2,639,130.00	2,302,212.00	2,480,372.31	336,918.00	14.63%
TWOMO	74,825.00	77,897.00	77,897.37	(3,072.00)	(3.94%)
Municipal Levy	222,575.00	232,450.00	232,449.50	(9,875.00)	(4.25%)
Other Revenue	192,690.00	196,690.00	196,299.97	(4,000.00)	(2.03%)
TOTAL REVENUES	3,129,220.00	2,809,249.00	2,987,019.15	319,971.00	11.39%
EXPENDITURES					
Salaries & Benefits	524,615.00	500,474.00	590,340.01	24,141.00	4.82%
Central Administration	129,920.00	155,074.00	155,073.96	(25,154.00)	(16.22%)
Program Administration	29,813.00	27,402.00	24,258.17	2,411.00	8.80%
Professional Services	7,790.00	11,140.00	10,103.17	(3,350.00)	(30.07%)
Occupancy	36,296.00	32,192.00	32,178.38	4,104.00	12.75%
Travel & Training	25,650.00	25,800.00	11,994.44	(150.00)	(0.58%)
Vehicle	650.00	1,850.00	860.00	(1,200.00)	(64.86%)
Program & Client Expenses	2,373,320.00	2,053,440.00	2,210,386.83	319,880.00	15.58%
Amortization	1,166.00	1,877.00	1,780.61	(711.00)	(37.88%)
TOTAL EXPENDITURES	3,129,220.00	2,809,249.00	3,036,975.57	319,971.00	11.39%
Amounts to be Recovered for Ontario Works	-	-	(49,956.42)	-	
Amounts Recovered from Other Programs	-	-	-	-	
BALANCE	-	-	(49,956.42)	-	

Table 6.2

Table 6.2 on the previous page shows a significant increase in Program & Client Expenses. These expenses are direct client payments for the Ontario Works General Allowance program. Expenditures for this program were fully uploaded to the Province in 2018. The RRDSSAB receives advances and then reconciles for a full cost recovery of these client payments. There is no cost to the municipalities on this increase.

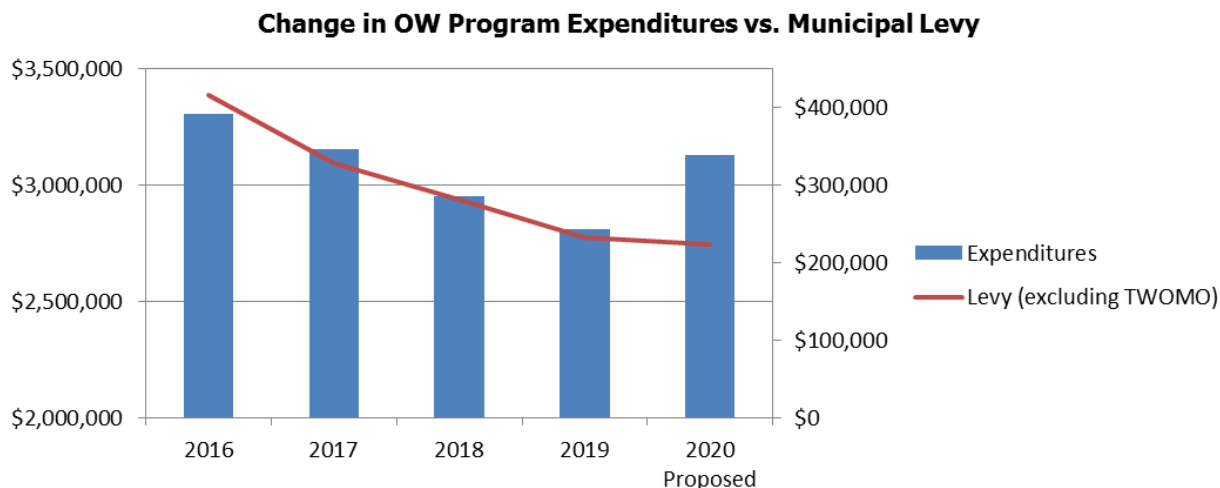


Figure 2

6.3 Children’s Services

The Transfer Payment Agreements with the Province for childcare centers and EarlyON centers have been combined as one agreement for 2020. This agreement also includes operating funding for the Indigenous Led Child and Family Centers. The changes to the funding that were slated for 2020 have been scaled back and are being phased in over the upcoming years 2021 and 2022. For 2020, the Province will cost share on the expansion funding at an 80/20 split however, the Municipalities are not required to contribute the 20% but will still be eligible to receive the 80% provincial share. In future years, the RRDSSAB may be required to contribute the additional 20% along with an additional 50/50 cost share on administration funding and a reduction of allowable administration costs from 10% to 5%.

We are reviewing the short and long-term effects of these requirements, as well as, the impact of moving to direct delivery of daycare services.

Table 6.3 on the following page shows the Children’s Services budget for 2020. Significant increases are a direct result of the direct operation of daycare’s for 2020. As noted in this table, the ‘Amounts to be Recovered’ represents net funding and expense transfers between Children’s Services programs.

	BUDGET 2020	BUDGET 2019	UNAUDITED ACTUAL TO DATE 2019	BUDGET VARIANCE	BUDGET VARIANCE %
REVENUES					
Federal/Provincial	5,839,969.00	4,786,329.00	6,092,050.12	1,053,640.00	22.01%
TWOMO	69,184.00	69,020.00	69,019.70	164.00	0.24%
Municipal Levy	205,794.00	205,958.00	205,958.20	(164.00)	(0.08%)
Other Revenue	775,089.00	464,650.00	169,391.10	310,439.00	66.81%
TOTAL REVENUES	6,890,036.00	5,525,957.00	6,536,419.12	1,364,079.00	24.68%
EXPENDITURES					
Salaries & Benefits	3,016,790.00	2,130,129.00	747,540.43	886,661.00	41.62%
Central Administration	249,845.00	237,779.00	237,778.92	12,066.00	5.07%
Program Administration	114,875.00	53,639.00	66,892.33	61,236.00	114.16%
Health & Safety	500.00	-	155.16	500.00	0%
Professional Services	33,960.00	29,201.00	30,915.58	4,759.00	16.30%
Occupancy	84,062.00	75,259.00	38,686.60	8,803.00	11.70%
Travel & Training	24,505.00	22,788.00	11,848.10	1,717.00	7.53%
Program & Client Expenses	6,228,466.00	2,977,162.00	4,951,663.06	3,251,304.00	109.21%
Amortization	2,600.00	-	534.22	2,600.00	0%
TOTAL EXPENDITURES	9,755,603.00	5,525,957.00	6,086,014.40	4,229,646.00	76.54%
Amounts to be Recovered for Children's Services	(2,865,567.00)	-	450,404.72	(2,865,567.00)	
Amounts Recovered from Other Programs	2,865,567.00	-	-	2,865,567.00	
BALANCE	-	-	450,404.72	-	

Table 6.3

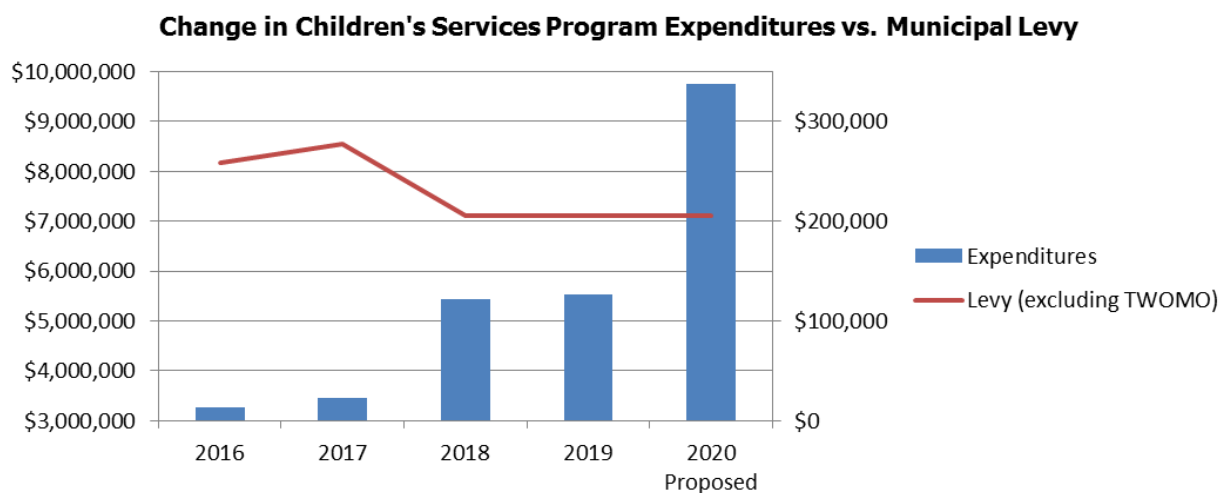


Figure 3

6.4 Emergency Medical Services

Provincial funding for EMS for 2020 has not yet been released. We have built the 2020 budget based on the 2019 funding received from the Province. We are unsure at this time when 2020 funding announcements will be made. The significant changes to the budget for 2020 are increases for wages at the negotiated settlement. The CUPE contract for the paramedics ends this year, therefore, additional costs related to negotiations have been included in the budget.

The service uses computerized records for patient management. This system will require upgrades this year. These one-time costs have been included in the operating budget for 2020. Ongoing costs will be included in future budgets but are comparable to the current system annual fees.

This budget also includes the supplemental levy for any ER closure in the district consistent with prior years.

Below is the 2020 EMS operating budget presented as Table 6.4.

OPERATING BUDGET - Emergency Medical Services 2020 Budget DRAFT 2

	BUDGET 2020	BUDGET 2019	UNAUDITED ACTUAL TO DATE 2019	BUDGET VARIANCE	BUDGET VARIANCE %
REVENUES					
Federal/Provincial	3,562,811.00	3,423,250.00	3,301,713.04	139,561.00	4.08%
TWOMO	1,803,944.00	1,753,740.00	1,753,740.38	50,204.00	2.86%
Municipal Levy	2,683,017.00	2,616,626.00	2,616,625.62	66,391.00	2.54%
Other Revenue	-	-	42,676.89	-	0%
TOTAL REVENUES	8,049,772.00	7,793,616.00	7,714,755.93	256,156.00	3.29%
EXPENDITURES					
Salaries & Benefits	6,328,839.00	6,143,253.00	5,754,431.90	185,586.00	3.02%
Central Administration	349,783.00	341,161.00	341,160.96	8,622.00	2.53%
Program Administration	239,929.00	178,159.00	184,546.77	61,770.00	34.67%
Health & Safety	6,800.00	6,800.00	3,952.80	-	0.00%
Professional Services	132,520.00	97,520.00	68,629.02	35,000.00	35.89%
Occupancy	298,585.00	289,662.00	259,942.44	8,923.00	3.08%
Travel & Training	52,200.00	62,825.00	28,217.27	(10,625.00)	(16.91%)
Vehicle	220,200.00	207,600.00	198,821.97	12,600.00	6.07%
Program & Client Expenses	178,000.00	178,000.00	153,358.69	-	0.00%
Amortization	242,916.00	288,636.00	282,640.19	(45,720.00)	(15.84%)
TOTAL EXPENDITURES	8,049,772.00	7,793,616.00	7,275,702.01	256,156.00	3.29%
Amounts to be Recovered for Emergency Medical Services	-	-	439,053.92	-	
Amounts Recovered from Other Programs	-	-	-	-	
BALANCE	-	-	439,053.92	-	

Table 6.4

The Community Paramedicine (CP) program included in the EMS budget, [Table 6.4](#) on the previous page, continues to be funded with 100% provincial funding flowed from the LHIN through the Hospital, however no economic increases are being provided. If this funding model continues we will be forced to either contribute municipal funds or decrease the program's hours of operation. This program continues to be extremely well received in particular by our senior's population. It has led to a decreased reliance on 911 services and the local hospital emergency rooms. On-duty paramedic crews do home visits, community events and follow up referrals at the request of various district health providers, including the Hospital, family health teams and allied agencies that provide reports. The CP program also created approximately eighty (80) Coordinated Care Plans for individuals who are high users of the system and have four (4) or more chronic conditions. These plans designate one health provider as the lead agency, while the others involved in the individuals care assist in providing wrap-around care to the patient. The intent is to entrench the program into daily operations of all participating agencies so that coordinated care plans become the standard for every patient.

As part of the Capital Budget, [Table 5.1](#), an Ambulance will be purchased as part of our ongoing vehicle regeneration. We expect that in 2021 our entire fleet will be serviced with power load systems and stretchers. With this system we have addressed many health & safety concerns and reduced the number of back injuries to our Paramedics.

2020 RRDEMS Response Time Plan

Type of Call	2020 Response Time Targets (from EMS notified of call to arrival at scene)	Recommended 2020 District of Rainy River Benchmark %
Sudden Cardiac Arrest (SCA) i.e. not breathing, no pulse	Defibrillator Response Six (6) minutes or less Set by the MoHLTC	45%
CTAS 1 (other than SCA) i.e. major shock	Paramedic Response Eight (8) minutes or less Set by the MoHLTC	60%
CTAS 2 (emergent care) i.e. chest pain	Paramedic Response Ten (10) minutes or less Set by the RRDSAB	65% or Better
CTAS 3 (urgent care) i.e. mild asthma	Paramedic Response Fifteen (15) minutes or less Set by the RRDSAB	65% or Better
CTAS 4 (less urgent care) i.e. ear ache	Paramedic Response Thirty (30) minutes or less Set by the RRDSAB	65% or Better
CTAS 5 (non-urgent care) i.e. sore throat	Paramedic Response Thirty (30) minutes or less Set by the RRDSAB	75% or Better

Figure 4

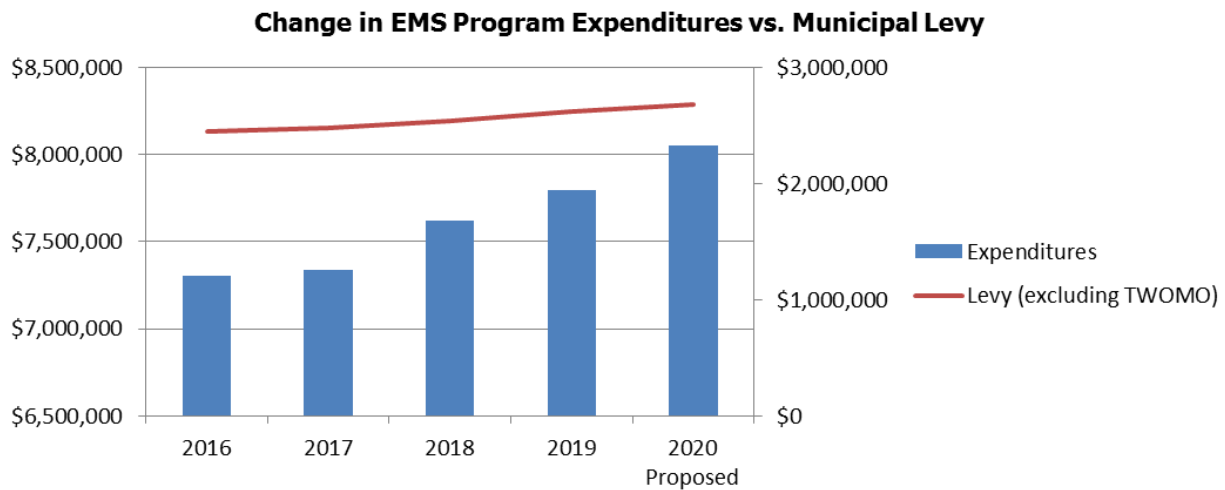


Figure 5

6.5 Community Housing

Previously referred to as Social Housing, it is management’s recommendation to change the department name to Community Housing in an effort to stay consistent with the strategic direction of the Province.

The budget for the Non-Profit Housing Providers and the RRDSSAB owned units has minimal changes this year but larger impacts to housing overall. The required subsidy payments to the Non-Profit Providers decreased by \$26,607 which is the result of one provider mortgage expiration. The impact on municipal funding of housing programs by the expiring of operating agreements is an issue of concern across the Province. We are working with Providers to determine future needs and what impacts this may have on the Providers and the member Municipalities.

Each year management completes a thorough review of the RRDSSAB owned buildings in conjunction with a review of the Building Condition Audit (BCA) reports on each building to determine the operating and capital needs for the year. Operating projects in the amount of \$278,400, that don’t meet the threshold for Capital, have been included in the Operating Budget for this year; an increase of \$29,340 from 2019. Any surplus from 2019 operating projects will be brought forward after the annual audit for Board consideration.

As noted in the Operating Budget, [Table 6.5](#) on the next page, the increase is in salaries and benefits. This increase is related to the negotiated wage increases but also includes additional staffing being considered as part of a shared services agreement with other public organizations. Despite this increase in staffing, the municipal share for Community Housing has decreased for 2020.

	BUDGET 2020	BUDGET 2019	UNAUDITED ACTUAL TO DATE 2019	BUDGET VARIANCE	BUDGET VARIANCE %
REVENUES					
Federal/Provincial	2,267,285.00	2,070,007.00	2,033,322.28	197,278.00	9.53%
TWOMO	553,402.00	575,121.00	575,121.11	(21,719.00)	(3.78%)
Municipal Levy	1,646,158.00	1,716,191.00	1,716,190.97	(70,033.00)	(4.08%)
Other Revenue	1,868,957.00	1,627,119.00	1,786,437.46	241,838.00	14.86%
TOTAL REVENUES	6,335,802.00	5,988,438.00	6,111,071.82	347,364.00	5.80%
EXPENDITURES					
Salaries & Benefits	1,663,855.00	1,385,481.00	1,330,697.21	278,374.00	20.09%
Central Administration	269,833.00	299,808.00	299,808.00	(29,975.00)	(10.00%)
Program Administration	137,796.00	123,241.00	94,964.50	14,555.00	11.81%
Health & Safety	10,000.00	10,000.00	9,252.99	-	0.00%
Professional Services	128,335.00	117,610.00	124,545.52	10,725.00	9.12%
Occupancy	58,540.00	39,000.00	53,226.12	19,540.00	50.10%
Travel & Training	28,300.00	28,300.00	20,329.41	-	0.00%
Vehicle	34,200.00	34,500.00	25,058.41	(300.00)	(0.87%)
Program & Client Expenses	3,539,372.00	3,509,090.00	3,797,809.61	30,282.00	0.86%
Amortization	465,571.00	441,408.00	400,742.92	24,163.00	5.47%
TOTAL EXPENDITURES	6,335,802.00	5,988,438.00	6,156,434.69	347,364.00	5.80%
Amounts to be Recovered for Community Housing	-	-	(45,362.87)	-	
Amounts Recovered from Other Programs	-	-	-	-	
BALANCE	-	-	(45,362.87)	-	

Table 6.5

The Community Housing budget also includes 100% provincially funded programs. The RRDSSAB will receive newly implemented Ontario Priorities Housing Initiative (OPHI) funding in the amount of \$71,100 for 2020-21, and an increase in the existing Community Homelessness Prevention Initiative (CHPI) funding of \$98,738, bringing the 2020-21 CHPI allocation to \$463,830.

As part of the RRDSSAB Housing & Homelessness Plan, the RRDSSAB lead the Rainy River District 2018 Enumeration Count. The method used was Period Prevalence Count (PPC), designed for Northern and Rural communities to cast a wider net than traditional counts in locating the hidden homeless. In

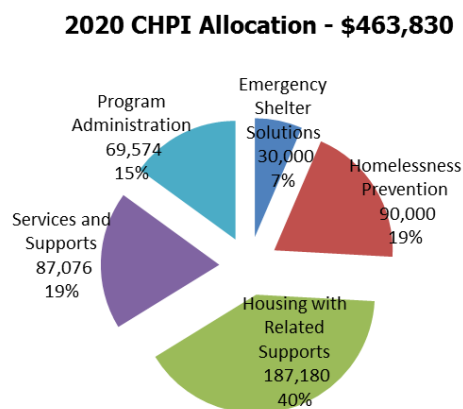


Figure 6: 2020 CHPI Budget Allocation

collaboration with a community team of service providers, a PPC of homelessness took place in both Fort Frances and Atikokan. This enumeration process is scheduled to be completed again in 2020. Updated information will enable the RRDSSAB and its community partners to determine changes and/or enhancements to the services provided.

Change in Community Housing Program Expenditures vs. Municipal Levy

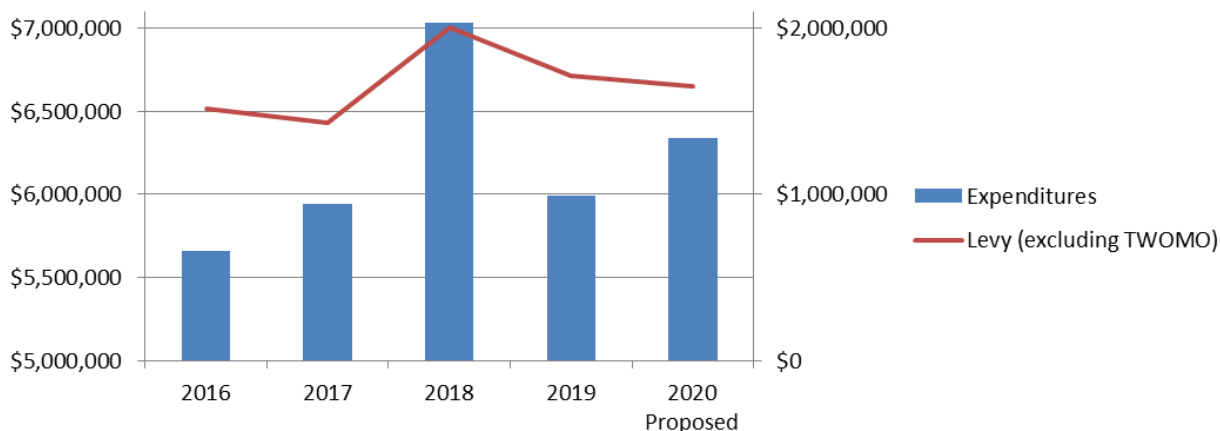


Figure 7

6.6 Operating Budget Summary

2020 Proposed Budget - \$28,778,838

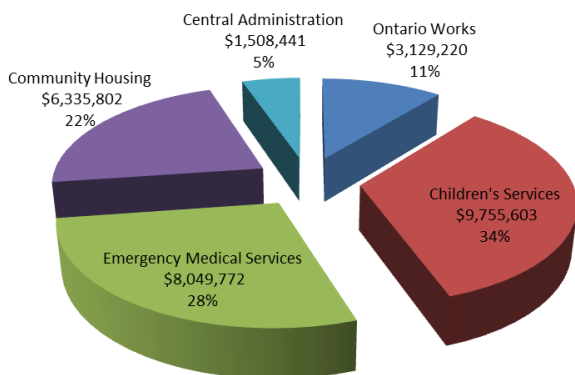


Figure 8

2020 Proposed Budget Expenditures

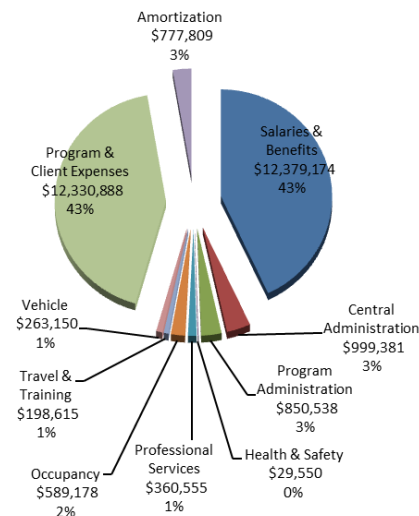


Figure 9

Table 6.6 on the following page shows the total 2020 budget. The overall budget increase was \$5,172,599; however, there is a decrease in cost to the member municipalities of (\$17,718).

	BUDGET 2020	BUDGET 2019	UNAUDITED ACTUAL TO DATE 2019	BUDGET VARIANCE	BUDGET VARIANCE %
REVENUES					
Federal/Provincial	14,309,195.00	12,581,798.00	13,907,457.75	1,727,397.00	13.73%
TWOMO	2,501,355.00	2,475,778.00	2,475,778.56	25,577.00	1.03%
Municipal Levy	4,656,043.00	4,673,761.00	4,673,760.31	(17,718.00)	(0.38%)
Other Revenue	2,961,736.00	2,368,459.00	2,321,434.69	593,277.00	25.05%
TOTAL REVENUES	24,428,329.00	22,099,796.00	23,378,431.31	2,328,533.00	10.54%
EXPENDITURES					
Salaries & Benefits	12,379,174.00	10,975,706.00	9,096,418.78	1,403,468.00	12.79%
Central Administration	999,381.00	1,033,822.00	1,033,821.84	(34,441.00)	(3.33%)
Program Administration	850,538.00	707,766.00	652,246.16	142,772.00	20.17%
Health & Safety	29,550.00	29,050.00	18,958.53	500.00	1.72%
Professional Services	360,555.00	312,921.00	283,328.66	47,634.00	15.22%
Occupancy	589,178.00	555,445.00	471,361.42	33,733.00	6.07%
Travel & Training	198,615.00	213,363.00	139,463.68	(14,748.00)	(6.91%)
Vehicle	263,150.00	251,550.00	229,995.92	11,600.00	4.61%
Program & Client Expenses	12,330,888.00	8,727,292.00	11,118,983.19	3,603,596.00	41.29%
Amortization	777,809.00	799,324.00	747,545.09	(21,515.00)	(2.69%)
TOTAL EXPENDITURES	28,778,838.00	23,606,239.00	23,792,123.27	5,172,599.00	21.91%
Amounts to be Recovered	(4,350,509.00)	(1,506,443.00)	(413,691.96)	(2,844,066.00)	
Amounts Recovered from Other Programs	4,350,509.00	1,506,443.00	1,524,172.52	2,844,066.00	
BALANCE	-	-	1,110,480.56	-	

Table 6.6

7.0 2020 MUNICIPAL LEVY

The RRDSSAB Levy is calculated using weighted assessment including PIL's using municipal tax ratios for the municipalities and the weighted average tax ratio for the territories without municipal organization (TWOMO).

Assuming no change in the budget from 2019 to 2020, Figure 9 illustrates the increase or decrease in the Municipalities individual cost percentage and the impact on annual costs simply based on the change in assessed value.

Municipality	Change in Assessment	Change in Cost %	Change in Annual Costs
Alberton	6307058	0.1195	5,605.84
Atikokan	4602740	(0.2187)	(17,488.63)
Chapple	9907858	0.2127	10,571.64
Dawson	3389437	0.0565	2,467.70
Emo	6945914	0.1194	5,313.37
Fort Frances	16431245	(0.4222)	(37,132.71)
Lake of the Woods	5847008	0.0696	2,294.57
LaVallee	2756567	0.0014	(1,134.04)
Morley	2722556	0.0400	1,603.53
Rainy River	295006	(0.0379)	(2,801.94)
Unincorporated*	21656736	0.0596	(12,608.35)
Total	80862126		(43,309.00)

excluding TWOMO

Figure 10: Impact of Assessment Value Changes

2020 Levy Estimate

(Based on Weighted Assessment including P-I-L's using Municipal Tax Ratios for Municipalities and Weighted Average Tax Ratio for Unincorporated Areas)

Municipality	Assessment	Cost %	Ontario Works	Children's Services	Community Housing	Emergency Medical Services	Central Admin	Annual Total	Monthly Allocation	EMS Supplemental Levy	Annual Total incl. Supp Levy	Monthly Allocation incl. Supp Levy
Alberton	103766202	4.5471	13,523.11	12,503.55	100,016.42	155,062.93	(6,166.95)	274,939.06	22,911.59	7,950.53	282,889.59	23,574.13
Atikokan	265771057	11.6463	34,636.04	32,024.71	256,166.93	397,154.74	(15,795.08)	704,187.33	58,682.28	20,363.30	724,550.62	60,379.22
Chapple	147461284	6.4619	19,217.57	17,768.69	142,132.50	220,368.64	(8,763.80)	390,713.60	32,559.47	11,298.44	402,012.04	33,501.00
Dawson	60563115	2.6539	7,892.76	7,297.70	58,374.55	90,502.44	(3,599.34)	160,468.10	13,372.34	4,640.33	165,108.43	13,759.04
Emo	121853311	5.3397	15,880.27	14,683.00	117,449.92	182,091.39	(7,241.88)	322,862.69	26,905.22	9,336.36	332,199.05	27,683.25
Fort Frances	725965662	31.8123	94,609.90	87,476.94	699,731.54	1,084,846.13	(43,144.99)	1,923,519.53	160,293.29	55,623.26	1,979,142.79	164,928.57
Lake of the Woods	121757544	5.3355	15,867.79	14,671.46	117,357.61	181,948.28	(7,236.19)	322,608.94	26,884.08	9,329.02	331,937.97	27,661.50
LaVallee	76916472	3.3705	10,023.97	9,288.23	74,136.95	114,940.06	(4,571.24)	203,797.98	16,983.17	5,893.32	209,691.30	17,474.27
Morley	51981744	2.2779	6,774.41	6,263.66	50,103.29	77,678.87	(3,089.34)	137,730.89	11,477.57	3,982.82	141,713.72	11,809.48
Rainy River	31836469	1.3952	4,149.28	3,836.45	30,687.93	47,577.79	(1,892.20)	84,359.25	7,029.94	2,439.45	86,798.70	7,233.23
Unincorporated*	574150369	25.1597	74,824.90	69,183.60	553,402.38	1,715,961.75	-	2,413,372.63	201,114.39	87,982.16	2,501,354.79	208,446.23
Total	2282025228	100.0000	297,400.00	274,978.00	2,199,560.00	4,268,123.00	(101,501.00)	6,938,560.00	578,213.33	218,839.00	7,157,399.00	596,449.92

2019 APPROVED Levy

(Based on Weighted Assessment including P-I-L's using Municipal Tax Ratios for Municipalities and Weighted Average Tax Ratio for Unincorporated Areas)

Municipality	Assessment	Cost %	Ontario Works	Children's Services	Community Housing	Emergency Medical Services	Central Admin	Annual Total	Monthly Allocation	EMS Supplemental Levy	Annual Total incl. Supp Levy	Monthly Allocation incl. Supp Levy
Alberton	97459144	4.4276	13,740.99	12,174.98	101,450.59	147,089.14	(5,761.47)	268,694.23	22,391.19	7,589.59	276,283.82	23,023.65
Atikokan	261168317	11.8650	36,822.72	32,626.18	271,864.50	394,165.40	(15,439.43)	720,039.37	60,003.28	20,338.37	740,377.74	61,698.14
Chapple	137553425	6.2491	19,393.97	17,183.72	143,186.94	207,600.99	(8,131.71)	379,233.91	31,602.83	10,711.91	389,945.82	32,495.49
Dawson	57173678	2.5974	8,061.05	7,142.36	59,515.23	86,288.74	(3,379.92)	157,627.46	13,135.62	4,452.37	162,079.84	13,506.65
Emo	114907397	5.2203	16,201.06	14,354.69	119,613.44	173,422.72	(6,792.95)	316,798.95	26,399.91	8,948.36	325,747.32	27,145.61
Fort Frances	709534417	32.2345	100,038.87	88,637.85	738,593.48	1,070,857.00	(41,945.38)	1,956,181.82	163,015.15	55,254.68	2,011,436.50	167,619.71
Lake of the Woods	115910536	5.2659	16,342.49	14,490.00	120,657.67	174,936.70	(6,852.26)	319,564.60	26,630.38	9,026.48	328,591.08	27,382.59
LaVallee	74159905	3.3691	10,455.97	9,264.35	77,197.13	111,925.02	(4,384.09)	204,458.38	17,038.20	5,775.17	210,233.55	17,519.46
Morley	49259188	2.2379	6,945.17	6,153.65	51,276.60	74,343.89	(2,912.04)	135,807.26	11,317.27	3,836.04	139,643.30	11,636.94
Rainy River	31543463	1.4330	4,447.38	3,940.53	32,835.33	47,606.62	(1,864.75)	86,965.12	7,247.09	2,456.43	89,421.56	7,451.80
Unincorporated*	552493633	25.1001	77,897.34	69,019.69	575,121.08	1,667,689.78	-	2,389,727.88	199,143.99	86,050.59	2,475,778.47	206,314.87
Total	2201163102	100.0000	310,347.00	274,978.00	2,291,312.00	4,155,926.00	(97,464.00)	6,935,099.00	577,924.92	214,440.00	7,149,539.00	595,794.92

*NOTE: Unincorporated Share of Land Ambulance Shown at 100% Ministry of Health Share

difference excluding TWOMO
Increase (Decrease) from 2019

(20,183.75)
(0.44%)
(17,176.32)
(0.38%)

Table 7.1

Table 7.1 on the previous page compares the 2020 Levy Estimate to the 2019 Approved Levy. The decrease to the Municipalities is (\$20,184) or (0.44%)

The 2020 budget and levy includes the supplemental levy for the EMS consistent with prior years. This additional levy has been included to ensure adequate funding is available given the unstable emergency room coverage in the district.

When the supplemental levy is included, the decrease remains consistent at (\$17,716) or (0.38%).

Changes in Municipal Share by Department:		
Ontario Works	↓	(9,874.57)
Children's Services	↓	(163.91)
EMS	↑	63,925.03
Community Housing	↓	(70,033.30)
Central Admin	↓	(4,037.00)
	↓	(20,183.75)

Figure 11

8.0 CONCLUSION

The total 2020 budget in this report indicates a decrease in the municipal levy from 2019 by (\$17,716) or (0.38%).

This budget proposal includes an additional \$1.7 million in Federal/Provincial funding and a significant increase in program and client expenses in the amount of \$3.5 million. The RRDSSAB and its community partners continue to provide much needed supports and services to the residents of the Rainy River District.

Respectfully submitted by:

Leanne Eluik, Director of Finance & Asset Management
 Shelley Shute, Director of Integrated Services

Reviewed by:

Dan McCormick, CAO