

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Financial Statements**  
*December 31, 2025*

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
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*For the year ended December 31, 2025*

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## Management's Responsibility

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To the Board of Rainy River District Social Services Administration Board:


Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors is composed primarily of Directors who are neither management nor employees of the Organization. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities. The Board fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Board is also responsible for recommending the appointment of the Organization's external auditors.

MNP LLP is appointed by the Board to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

May 21, 2026



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Board Chair



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Director of Finance & Infrastructure

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To the Board of Rainy River District Social Services Administration Board:

## Opinion

We have audited the financial statements of Rainy River District Social Services Administration Board (the "Organization"), which comprise the statement of financial position as at December 31, 2025, and the statements of operations and accumulated operating surplus, remeasurement gains and losses, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2025, and the results of its operations, its remeasurement gains and losses, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Fort Frances, Ontario  
May 21, 2026

*MNP LLP*

Chartered Professional Accountants  
Licensed Public Accountants

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Statement of Financial Position**

*As at December 31, 2025*

	<b>2025</b>	<b>2024</b>
<b>Financial assets</b>		
Cash and cash equivalents <i>(Note 2)</i>	<b>22,420,584</b>	14,095,516
Accounts receivable <i>(Note 3)</i>	<b>5,008,587</b>	4,263,158
<b>Total of assets</b>	<b>27,429,171</b>	18,358,674
<b>Liabilities</b>		
Accounts payable and accruals <i>(Note 4)</i>	<b>17,504,788</b>	10,834,788
Deferred revenue <i>(Note 5)</i>	<b>2,931,510</b>	900,287
Employee benefit obligations <i>(Note 6)</i>	<b>1,248,700</b>	1,225,700
Asset retirement obligations <i>(Note 7)</i>	<b>2,638,350</b>	2,527,155
<b>Total of financial liabilities</b>	<b>24,323,348</b>	15,487,930
<b>Net financial assets</b>	<b>3,105,823</b>	2,870,744
<b>Non-financial assets</b>		
Tangible capital assets <i>(Note 8)</i>	<b>22,603,848</b>	22,123,136
Prepaid expenses	<b>494,589</b>	427,703
<b>Total non-financial assets</b>	<b>23,098,437</b>	22,550,839
<b>Accumulated surplus <i>(Note 9)</i></b>	<b>26,204,260</b>	25,421,583

Approved on behalf of the Board



Director



Director

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Statement of Operations and Accumulated Operating Surplus**

*For the year ended December 31, 2025*

	<b>2025</b> <b>Budget</b> <b>(Unaudited)</b>	<b>2025</b>	<b>2024</b>
<b>Revenue</b>			
Government Transfers - Federal	5,004,907	<b>4,567,217</b>	1,042,788
Government Transfers - Provincial	12,997,849	<b>12,433,027</b>	16,044,705
Government Transfers - Municipal	9,188,845	<b>9,041,690</b>	8,552,518
Children's Services - parent fees	1,218,790	<b>782,054</b>	689,264
Rent Revenue	1,779,988	<b>1,849,343</b>	1,781,170
Interest Revenue	420,650	<b>538,358</b>	692,019
Other revenue	385,897	<b>1,151,988</b>	619,039
Gain on Sale of Tangible Capital Assets	-	<b>61,666</b>	75,112
	30,996,926	<b>30,425,343</b>	29,496,615
<b>Program expenses</b>			
Central Administration	2,449,236	<b>2,301,752</b>	2,478,097
Paramedic Services	9,177,575	<b>8,771,913</b>	7,586,815
Ontario Works	2,850,165	<b>2,625,210</b>	2,808,915
Children's Services	9,216,174	<b>8,179,026</b>	7,663,062
Community Housing	7,648,231	<b>7,764,765</b>	7,279,482
<b>Total expenditures</b>	31,341,381	<b>29,642,666</b>	27,816,371
<b>Operating surplus (deficit)</b>	(344,455)	<b>782,677</b>	1,680,244
<b>Accumulated operating surplus, beginning of year</b>	25,421,583	<b>25,421,583</b>	23,741,339
<b>Accumulated operating surplus, end of year</b>	22,670,628	<b>26,204,260</b>	25,421,583

*The accompanying notes are an integral part of these financial statements*

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Statement of Change in Net Financial Assets**  
*For the year ended December 31, 2025*

	<i>2025 Budget</i>	<i>2025</i>	<i>2024</i>
<b>Annual surplus</b>	<b>(344,455)</b>	<b>782,677</b>	1,680,244
Acquisition of tangible capital assets	<b>(2,406,500)</b>	<b>(1,792,236)</b>	(4,399,521)
Amortization of tangible capital assets	<b>1,104,473</b>	<b>1,155,089</b>	991,965
Gain on disposal of tangible capital assets	-	<b>(61,666)</b>	(77,112)
Proceeds on sale of tangible capital assets	-	<b>61,666</b>	261,489
Completion of tangible capital assets under construction	-	<b>156,435</b>	2,586,456
	<b>(1,302,027)</b>	<b>(480,712)</b>	(636,723)
Change in prepaid expenses	-	<b>(66,883)</b>	45,040
<b>Net change in net financial assets</b>	<b>(1,646,482)</b>	<b>235,082</b>	1,088,561
<b>Net financial assets, beginning of year</b>	<b>2,870,741</b>	<b>2,870,741</b>	1,782,183
<b>Net financial assets, end of year</b>	<b>1,224,259</b>	<b>3,105,823</b>	2,870,744

*The accompanying notes are an integral part of these financial statements*

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Statement of Cash Flows**  
*For the year ended December 31, 2025*

	2025	2024
<b>Operating activities</b>		
Annual surplus	782,677	1,680,244
Items not involving cash		
Amortization	1,155,089	991,965
Accretion	111,195	106,508
Gain (loss) on disposal of capital assets	(61,666)	(77,112)
Changes in non-cash operating balances		
Accounts receivable	(745,429)	(582,789)
Prepaid expenses and deposits	(66,888)	45,037
Accounts payable and accruals	6,670,001	(621,665)
Deferred revenue	2,031,224	193,178
Post-retirement benefits	23,000	15,700
	<b>9,899,203</b>	<b>1,751,066</b>
<b>Capital activities</b>		
Acquisition of tangible capital assets and tangible capital assets under construction	(1,635,801)	(1,813,065)
Proceeds on sale of tangible capital assets	61,666	261,489
	<b>(1,574,135)</b>	<b>(1,551,576)</b>
<b>Investing activities</b>		
Proceeds on disposition of portfolio investments	-	2,805,652
<b>Increase in cash resources</b>	<b>8,325,068</b>	<b>3,005,142</b>
<b>Cash resources, beginning of year</b>	<b>14,095,516</b>	<b>11,090,374</b>
<b>Cash resources, end of year</b>	<b>22,420,584</b>	<b>14,095,516</b>

*The accompanying notes are an integral part of these financial statements*

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2025*

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**1. Significant accounting policies**

These financial statements are the representations of management, prepared in accordance with Canadian public sector accounting standards and including the following significant accounting policies:

***Nature of business***

The Board is engaged in the provision of social services to residents of the Rainy River District and serves as a collection and administrative agent for social assistance, children's services, community housing, land ambulance services and various government funded programs. The Board has been established under the District Social Services Administration Boards Act of the Province of Ontario. Its' members are the ten Municipalities in the District, plus representatives from three unincorporated areas in the District.

***Management's responsibility***

The financial statements of the District of Rainy River Services Board are representations of management. They have been prepared in accordance with Canadian Public Sector Accounting Standards.

***Basis of accounting***

Revenues and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

The statement of financial position reflects all of the financial assets and liabilities of the Board. Financial assets are those assets which could provide resources to discharge existing liabilities or finance future operations. Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year. Accumulated surplus represents the financial position of the Board, and is the difference between its' assets and liabilities. This provides information about the Board's overall future revenue requirements and its' ability to finance activities and meet its' obligations.

***Cash and cash equivalents***

Cash and cash equivalents consist of cash on hand, bank balances and investments in term deposits with maturities of three months or less.

***Financial instruments***

Cash and equity instruments quoted in an active market are measured at fair value. Term deposits, accounts receivable, accounts payable, and long-term debt are measured at cost or amortized cost. The carrying amount of each of these financial instruments is presented on the statement of financial position.

Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the statement of remeasurement gains and losses. Upon settlement, the cumulative gain or loss is reclassified from the statement of remeasurement gains and losses and recognized in the statement of operations. Interest and dividends attributable to financial instruments are reported in the statement of operations.

When investment income and realized and unrealized gains and losses from changes in the fair value of financial instruments are externally restricted, the investment income and fair value changes are recognized as revenue in the period in which the resources are used for the purpose specified.

For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense.

All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations.

Transaction costs are added to the carrying value for financial instruments measured using cost or amortized cost. Transaction costs are expensed for financial instruments measured at fair value

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2025*

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1. **Significant accounting policies** *(Continued from previous page)*

**Tangible capital assets**

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital assets including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue.

**Amortization**

Amortization is recorded on a straight-line basis commencing once the asset is available for productive use as follows:

	<b>Method</b>	<b>Rate</b>
Land improvements	straight-line	15 to 25 years
Buildings	straight-line	20 to 60 years
Ambulance Equipment	straight-line	5 years
Furniture and equipment	straight-line	10 years
Vehicles	straight-line	5 to 10 years
Computer hardware	straight-line	5 years
Computer software	straight-line	5 years

**Retirement benefits and other employee benefit plans**

The District of Rainy River Services Board is an employer member of the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer, defined benefit pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The Board has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Board records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for past employee service.

The cost of other post-employment benefits offered to employees are actuarially determined using the projected benefit method, prorated on service and based on management's best estimate assumptions. Under this method, the projected post-retirement benefit is deemed to be earned on pro-rata basis over the years of service in the attribution period commencing at date of hire, and ending at the earliest age the employee could retire and qualify for benefits.

**Asset retirement obligations**

A liability for an asset retirement obligation is recognized when there is a legal obligation to incur retirement costs in relation to a tangible capital asset; the past transaction or event giving rise to the liability has occurred; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability is recorded at an amount that is the best estimate of the expenditure required to retire a tangible capital asset at the financial statement date. This liability is subsequently reviewed at each financial reporting date and adjusted for the passage of time and for any revisions to the timing, amount required to settle the obligation or the discount rate. Upon the initial measurement of an asset retirement obligation, a corresponding asset retirement cost is added to the carrying value of the related tangible capital asset if it is still in productive use. This cost is amortized over the useful life of the tangible capital asset. If the related tangible capital asset is unrecognized or no longer in productive use, the asset retirement costs are expensed.

**Taxation revenue**

Taxation revenue consists of contributions from member Municipalities. Taxation revenue is recognized based on the member's proportionate share of program costs and is apportioned to each member Municipality based on the members weighted property tax assessment values.

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2025*

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1. **Significant accounting policies** *(Continued from previous page)*

**Revenue recognition**

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. When transfer stipulations give rise to a liability, government transfers are recognized as deferred revenue and recognized as revenue when the stipulations are settled.

Unrestricted investment income is recognized as revenue when earned.

Rental revenue is recognized monthly when the units are occupied and if the amount to be received can be reasonably estimated and collection is reasonably assured.

The Board recognizes revenue for Child Care Parent Fees when the provision of child care services have been delivered.

**Deferred revenue**

Revenue restricted by legislation, regulation or agreement and not available for operating purposes is reported as deferred revenue on the statement of financial position. The revenue is reported on the statement of operations and accumulated surplus in the year in which it is used for the specified purpose.

**Use of estimates**

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting periods. Actual results could differ from management's best estimates as additional information becomes available in the future.

The estimates used in preparation of these financial statements are the allowance for doubtful accounts receivable, the useful lives of tangible capital assets, the present value of the Board's post-retirement benefits liability and the present value of the Board's asset retirement obligations.

2. **Cash and cash equivalents**

The balance of cash and cash equivalents reported on the statement of financial position is made up of the following:

	<b>2025</b>	2024
<b>Unrestricted</b>		
Cash on hand and bank balances	<b>12,140,813</b>	5,620,596
Term deposits, interest rates ranging from 2.41% to 2.58%, maturing between January 13, 2026 to March 9, 2026 (2024 - interest rates ranging from 3.78% to 3.99%, matured between January 6, 2025 and January 28, 2025)	<b>4,027,425</b>	3,904,298
<b>Restricted by Board Resolution</b>		
Cash on hand and bank balances	<b>2,555,742</b>	987,090
Term deposits, interest rates ranging from 2.41% to 2.50%, maturing between January 27, 2026 to February 13, 2026 (2024 - interest rates ranging from 3.78% to 3.88%, matured between January 14, 2025 to January 28, 2025)	<b>3,696,604</b>	3,583,532
	<b>22,420,584</b>	14,095,516

Certain surplus funds are set aside by Board resolution for specific purposes and referred to as reserve funds. Cash and cash equivalents restricted by Board resolution represent the assets that are maintained in respect of those reserve funds (Note 9).

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2025*

**3. Accounts receivable**

	2025	2024
Provincial Government	2,741,546	2,277,699
Municipalities	363,867	271,230
Forgivable loan programs - Affordable Housing Program, Extended Affordable Housing Program, Ontario Renovates Program, Strategic Innovation Fund, Ontario Priority Housing Initiative, and Canada-Ontario Community Housing Initiative	1,325,606	1,367,954
HST	650,840	559,207
Other	720,357	581,847
Allowance for Doubtful Accounts	(793,629)	(794,779)
	5,008,587	4,263,158

**4. Accounts payable and accrued liabilities**

	2025	2024
Province	12,930,821	5,924,014
Forgivable loan programs - Affordable Housing Program, Extended Affordable Housing Program, Ontario Renovates Program, Strategic Innovation Fund, Ontario Priority Housing Initiative, and Canada-Ontario Community Housing Initiative	1,325,606	1,367,954
Accrued wages and benefits	1,364,639	1,031,563
Trade accounts payable	1,883,722	2,511,257
	17,504,788	10,834,788

**5. Deferred revenue**

	Opening balance	Contributions received	Recognized in accounts payable	Revenue recognized	Ending balance
Ministry of Municipal Affairs and Housing	31,997	997,411	(228,966)	(745,032)	55,410
Ministry of Health and Long-Term Care	121,217	4,160,485	-	(4,222,613)	59,089
Prepaid tenant rents	53,739	48,869	-	(53,739)	48,869
Other	116,867	133,918	-	(91,207)	159,578
Ministry of Education	540,000	16,917,261	(6,930,154)	(7,918,543)	2,608,564
Ontario Health North West	36,467	159,141	-	(195,610)	-
	900,287	22,417,085	(7,159,120)	(13,226,744)	2,931,510

**6. Post-retirement benefits liability**

The District of Rainy River Services Board provides the following benefits to eligible full-time employees who are members of the Canadian Union of Public Employees (CUPE) or are Management Employees of the Board:

- Extended health care
- Semi-private hospital coverage
- Dental benefits

	2025	2024
<b>Post-Retirement Benefits Liability</b>		
Accrued post-retirement benefits obligation	1,248,700	1,225,700
	1,248,700	1,225,700

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2025*

**6. Post-retirement benefits liability** *(Continued from previous page)*

	<b>2025</b>	<b>2024</b>
<b>Post-Retirement Benefits Expenditures</b>		
Current year benefit costs	<b>48,000</b>	46,600
Interest on accrued benefit obligation	<b>33,900</b>	31,200
Amortized actuarial (gains) losses	<b>(33,000)</b>	(34,600)
Employee contributions	<b>(25,900)</b>	(27,500)
<hr/>		
Post-retirement benefits expenditures	<b>23,000</b>	15,700

The significant actuarial assumptions adopted and estimated for the calculation of the accrued benefit obligations are as follows:

	<b>2025</b>	<b>2024</b>
Discount on accrued benefit obligations	4.50%	4.50%
Dental cost trend rates	5.00%	5.00%
Extended health care trend rates	5.97%	5.97%

**7. Asset retirement obligations**

The Board's financial statements include asset retirement obligations for the abatement of asbestos within certain properties owned by the Board. The related asset retirement costs are being amortized on a straight line basis. The liabilities have been estimated using a net present value technique with a discount rate of 4.40% (2024 - 4.40%). The estimated total undiscounted future expenditures are \$6,521,625 (2024 - \$6,521,625), which are estimated to be incurred over the next 49 years. It is estimated that the liabilities will be settled in the December 31, 2073 fiscal year.

The carrying amount of the liabilities are as follows:

	<b>2025</b>	<b>2024</b>
<b>Asset retirement obligation, beginning of year</b>	<b>2,527,155</b>	2,420,642
Accretion	<b>111,195</b>	106,508
<hr/>		
<b>Balance, end of year</b>	<b>2,638,350</b>	2,527,150

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2025*

**8. Tangible capital assets**

	<i>Cost</i>	<i>Additions</i>	<i>Disposals</i>	<i>Accumulated amortization</i>	<i>2025 Net book value</i>
Land improvements	2,097,223	237,116	-	152,802	2,181,537
Buildings	31,239,955	225,988	-	13,669,537	17,796,406
Ambulance Equipment	933,876	26,567	95,649	526,213	338,581
Furniture and Equipment	291,767	5,269	-	161,602	135,434
Automotive - Ambulances	1,905,333	1,297,296	443,774	1,251,959	1,506,896
Automotive - Other	227,252	-	24,066	125,473	77,713
Computer Hardware	280,953	-	-	271,843	9,110
Computer Software	350,749	-	-	350,749	-
Assets under construction	714,606	250,720	407,155	-	558,171
	<b>38,041,714</b>	<b>2,042,956</b>	<b>970,644</b>	<b>16,510,178</b>	<b>22,603,848</b>

	<i>Cost</i>	<i>Additions</i>	<i>Disposals</i>	<i>Accumulated amortization</i>	<i>2024 Net book value</i>
Land improvements	1,958,792	138,431	-	106,417	1,990,806
Buildings	27,427,725	3,812,231	-	12,971,265	18,268,691
Ambulance Equipment	742,829	191,047	-	505,907	427,969
Furniture and Equipment	269,882	40,795	18,908	134,249	157,520
Automotive - Ambulances	1,905,370	217,019	217,058	1,449,795	455,536
Automotive - Other	227,252	-	-	135,974	91,278
Computer Hardware	280,953	-	-	264,223	16,730
Computer Software	350,749	-	-	350,749	-
Assets under construction	3,301,062	562,058	3,148,514	-	714,606
	<b>36,464,614</b>	<b>4,961,581</b>	<b>3,384,480</b>	<b>15,918,579</b>	<b>22,123,136</b>

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2025*

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**9. Accumulated surplus**

The Board segregates its accumulated surplus in the following categories:

	<b>2025</b>	<b>2024</b>
<b>Investment in tangible capital assets</b>		
Tangible capital assets	<b>22,603,848</b>	22,123,138
<hr/>		
<b>Unrestricted net assets</b>		
Central Administration	<b>(423,986)</b>	(664,084)
Paramedic Services	<b>690,440</b>	1,054,768
Ontario Works	<b>799,823</b>	744,733
Children's Services	<b>900,766</b>	906,844
Community Housing	<b>738,109</b>	615,250
<hr/>		
Total unrestricted net assets	<b>2,705,152</b>	2,657,511
<hr/>		
<b>Other allocated deficits</b>		
Accrued stat/vacation/OT/sick time	<b>(383,443)</b>	(361,156)
Post-retirement benefits	<b>(1,248,700)</b>	(1,225,700)
Asset retirement obligations	<b>(2,638,350)</b>	(2,527,155)
<hr/>		
Total other allocated deficits	<b>(4,270,493)</b>	(4,114,011)
<hr/>		
<b>Working fund reserves</b>	<b>261,080</b>	289,649
<hr/>		
<b>Reserve funds</b>		
Paramedic Services	<b>1,494,961</b>	1,675,729
Community Housing	<b>2,481,813</b>	1,722,720
Central Administration	<b>927,899</b>	1,066,847
<hr/>		
Total reserve funds	<b>4,904,673</b>	4,465,296
<hr/>		
	<b>26,204,260</b>	25,421,583
<hr/>		

The investment in tangible capital assets represents amounts already spent and invested in infrastructure and non-financial assets.

Reserve funds represent funds set aside by Board resolution for specific purposes.

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2025*

**10. Government transfers - federal**

	2025	2024
<b>Operating</b>		
Flow-through from Ministry of Municipal Affairs and Housing	367,627	1,042,788
Flow-through from Ministry of Education	4,199,590	-
	4,567,217	1,042,788

**11. Government transfers - provincial**

	2025	2024
<b>Operating</b>		
Ministry of Municipal Affairs and Housing	1,451,995	1,344,375
Ministry of Health and Long-Term Care	4,131,917	3,570,714
Ministry of Community and Social Services	2,547,200	2,650,326
Ministry of Education	3,722,953	7,865,088
Ontario Health North West	311,775	352,679
	12,165,840	15,783,182
<b>Tangible capital assets</b>		
Ministry of Municipal Affairs and Housing	106,663	261,523
Ministry of Health and Long-Term Care	160,524	-
	267,187	261,523
<b>Total provincial transfers</b>	12,433,027	16,044,705

**12. Adequacy of housing provider's capital reserve funds**

The Board and certain non-profit housing providers are required to establish capital reserve funds for financing future major repairs and replacements.

The Board has used the Building Condition Assessments and Reserve Funds study completed by the RothIAMS, and other information as available, to evaluate the adequacy of annual contributions to the capital reserve funds of certain housing providers that receive funding from the Board. The study was completed in 2024-2025 and indicated that, based on a capital reserve funding level of \$200,000 annually over a 30 year period, the aggregate of the capital reserve funds for the provincial reformed, urban native and Section 95 non-profit providers that receive funding from the Board would be deficient. Based on this assessment, the future deficiency of the reserve funds for these housing units was estimated to be \$50,560,990 by 2045. The capital reserve funds of housing providers were evaluated on the basis of expected repair and replacement costs and life expectancy of the building projects. Such evaluations are based on numerous assumptions and future events.

RothIAMS also completed a Building Condition Assessment and Reserve Funds study on the housing units owned and operated by the Board in 2024-2025. Based on this assessment, the cumulative future capital needs for these housing units was estimated to be \$92,980,354 by 2045. The study by RothIAMS indicated that, over the next 30 year period, the reserve funds would require \$2,000,000 annually to avoid future deficiencies.

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2025*

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**13. Commitments**

The Board is party to an operating lease for its Land Ambulance building premises in Atikokan, Ontario. The lease is for a 5 year lease term commencing on January 1, 2022 and expiring on December 31, 2026 with monthly lease payments of starting at \$2,260 and 1.50% annual increases.

The Board is party to an operating lease for its Safe Beds building premises in Fort Frances, Ontario. The lease is for a 5 year lease term commencing on November 8, 2021 with monthly lease payments of \$2,607 for 2025, expiring on December 31, 2026, with 2% annual increases.

The Board is party to two operating leases for its children's services centres in Fort Frances, Ontario. One under a 5 year lease term commencing on September 1, 2024 and expiring on August 31, 2029 with monthly lease payments starting at \$724 and 2% annual increases. The second under a 5 year lease term commencing on September 1, 2024 and expiring on August 31, 2029 with monthly lease payments starting at \$984 and 2% annual increases. In addition, the Board is party to two operating leases for its children's services centres in Atikokan, Ontario. One under a 5 year lease agreement signed on December 16, 2022 with monthly lease payments of \$1,159 for 2025 expiring August 31, 2027, with 2% annual increases. The second under a 1 year lease term commencing on August 15, 2025 and expiring on August 14, 2026 with monthly lease payments of \$1,500 and 1% annual increases. The Board is also party to an operating lease for its children's services centre in Emo, Ontario under a 5 year agreement signed on June 12, 2021 with monthly lease payments of \$856 for 2024, expiring on August 31, 2026, with 2% annual increases.

The minimum annual lease payment for the next four years is as follows:

<i><b>Year</b></i>	<i><b>Amount</b></i>
2026	\$81,179
2027	\$30,939
2028	\$21,894
2029	\$14,790

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Schedule 1 - Schedule of Segmented Disclosure**

*For the year ended December 31, 2025*

	<i>Central Administration</i>	<i>Paramedic Services</i>	<i>Ontario Works</i>	<i>Children's Services</i>	<i>Community Housing</i>	<i>2025</i>
<b>Revenue</b>						
Government Transfers - Federal	226	-	-	4,199,590	367,401	4,567,217
Government Transfers - Provincial	-	4,604,216	2,547,200	3,722,953	1,558,658	12,433,027
Government Transfers - Municipal	(56,392)	4,838,085	456,700	298,715	3,504,583	9,041,691
Other revenue	8,580	258,345	77,912	22,119	785,031	1,151,987
Rent Revenue	2,250	-	-	-	1,847,093	1,849,343
Interest Revenue	538,358	-	-	-	-	538,358
Gain on Sale of Tangible Capital Assets	-	61,666	-	-	-	61,666
Children's Services - parent fees	-	-	-	782,054	-	782,054
	<b>493,022</b>	<b>9,762,312</b>	<b>3,081,812</b>	<b>9,025,431</b>	<b>8,062,766</b>	<b>30,425,343</b>
<b>Expenses</b>						
Accretion	-	-	-	-	111,195	111,195
Administrative Costs	139,709	-	-	48,442	176,433	364,584
Advertising and Public Relations	-	474	227	-	-	701
Computer Maintenance	247,843	176,377	-	-	13,520	437,740
Equipment	-	171,287	-	-	42,662	213,949
External Transfers	-	-	-	2,832,181	806,791	3,638,972
Fees and Memberships	18,828	2,484	-	-	-	21,312
Insurance	1,984	149,098	-	-	222,775	373,857
Interest and Bank Charges	7,469	-	2,393	-	-	9,862
Leases and Rent Costs	-	27,935	21,222	45,449	24,662	119,268
Meetings	722	-	-	-	-	722
Miscellaneous	-	125	2,860	-	-	2,985
Office Supplies	-	268,436	2,192	30,760	-	301,388
Ontario works assistance	-	-	2,091,710	-	-	2,091,710
Other expenses	-	-	-	-	204,878	204,878
Professional Fees	817	7,216	-	26,023	-	34,056
Professional fees	1,938	-	7,413	-	-	9,351
Program Costs	-	255,531	4,977	449,659	973,372	1,683,539
Property tax	1,489	-	-	-	360,829	362,318
Rent Supplement	-	-	-	-	36,199	36,199
Repairs and maintenance	134,708	269,532	-	20,195	656,341	1,080,776
Salaries, wages and benefits	1,528,799	6,785,772	481,361	4,694,146	2,709,605	16,199,683
Telephone and Fax	45,367	38,193	3,744	-	41,181	128,485
Travel and Training	60,100	211,322	6,002	29,041	18,438	324,903
Utilities	17,527	31,904	-	-	678,265	727,696

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Schedule 1 - Schedule of Segmented Disclosure**  
*For the year ended December 31, 2025*

	<i>Central Administration</i>	<i>Paramedic Services</i>	<i>Ontario Works</i>	<i>Children's Services</i>	<i>Community Housing</i>	<i>2025</i>
Vehicle Costs	-	7,447	-	-	-	7,447
	<b>2,207,300</b>	<b>8,403,133</b>	<b>2,624,101</b>	<b>8,175,896</b>	<b>7,077,146</b>	<b>28,487,576</b>
<b>Net revenue, before amortization</b>	<b>(1,714,278)</b>	<b>1,359,179</b>	<b>457,711</b>	<b>849,535</b>	<b>985,620</b>	<b>1,937,767</b>
Amortization	94,451	368,781	1,108	3,129	687,621	1,155,090
<b>Net revenue</b>	<b>(1,808,729)</b>	<b>990,398</b>	<b>456,603</b>	<b>846,406</b>	<b>297,999</b>	<b>782,677</b>

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Schedule 1 - Schedule of Segmented Disclosure**  
*For the year ended December 31, 2025*

	<i>Central Administration</i>	<i>Paramedic Services</i>	<i>Ontario Works</i>	<i>Children's Services</i>	<i>Community Housing</i>	<i>2024</i>
<b>Revenue</b>						
Government Transfers - Federal	-	-	-	-	1,042,788	1,042,788
Government Transfers - Provincial	2,000	3,923,394	2,648,326	7,865,088	1,605,898	16,044,706
Government Transfers - Municipal	(51,358)	4,695,747	379,827	298,715	3,229,587	8,552,518
Other revenue	53,963	24,619	109,890	7,672	422,894	619,038
Rent Revenue	3,450	-	598	-	1,777,122	1,781,170
Interest Revenue	692,019	-	-	-	-	692,019
Gain on Sale of Tangible Capital Assets	-	75,112	-	-	-	75,112
Children's Services - parent fees	-	-	-	689,264	-	689,264
	700,074	8,718,872	3,138,641	8,860,739	8,078,289	29,496,615
<b>Expenses</b>						
Accretion	-	-	-	-	106,508	106,508
Administrative Costs	120,091	-	-	84,464	140,039	344,594
Advertising and Public Relations	-	237	-	-	-	237
Bad Debts	-	-	-	-	(12,719)	(12,719)
Computer Maintenance	291,424	148,581	-	-	37,462	477,467
Equipment	-	53,406	-	-	158,858	212,264
External Transfers	-	-	-	2,632,503	1,345,037	3,977,540
Fees and Memberships	16,692	3,763	-	-	-	20,455
Insurance	1,952	131,802	-	-	207,611	341,365
Interest and Bank Charges	6,697	-	2,772	-	-	9,469
Leases and Rent Costs	-	27,935	12,187	43,469	25,904	109,495
Meetings	798	-	-	-	-	798
Miscellaneous	-	-	4,056	-	-	4,056
Office Supplies	-	176,703	1,342	27,108	-	205,153
Ontario works assistance	-	-	2,196,202	-	-	2,196,202
Other expenses	-	-	-	-	224,919	224,919
Professional Fees	46,529	3,582	-	25,752	-	75,863
Professional fees	4,700	-	7,397	-	-	12,097
Program Costs	-	168,353	17,797	413,199	545,587	1,144,936
Property tax	1,465	-	-	-	329,278	330,743
Rent Supplement	-	-	-	-	34,636	34,636
Repairs and maintenance	178,268	321,992	67	17,999	585,916	1,104,242
Salaries, wages and benefits	1,547,306	6,114,333	561,161	4,391,137	2,255,232	14,869,169
Telephone and Fax	44,574	31,927	3,743	-	39,073	119,317
Travel and Training	95,592	83,427	1,083	24,304	20,277	224,683
Utilities	18,087	28,894	-	-	637,317	684,298

**Rainy River District Social Services Administration Board**  
**District of Rainy River Services Board**  
**Schedule 1 - Schedule of Segmented Disclosure**  
*For the year ended December 31, 2025*

	<i>Central Administration</i>	<i>Paramedic Services</i>	<i>Ontario Works</i>	<i>Children's Services</i>	<i>Community Housing</i>	<i>2024</i>
Vehicle Costs	-	6,620	-	-	-	6,620
	2,374,175	7,301,555	2,807,807	7,659,935	6,680,935	26,824,407
<b>Net revenue, before amortization</b>	(1,674,101)	1,417,317	330,834	1,200,804	1,397,354	2,672,208
Amortization	103,919	285,261	1,108	3,129	598,547	991,964
<b>Net revenue</b>	(1,778,020)	1,132,056	329,726	1,197,675	798,807	1,680,244